AUGUST 2017 READINESS REPORT



Summary:

- Project status remains amber in August 2017:
 - Status of "at risk" of achieving project deliverables on schedule.
 - Progress increased to approximately 50%.
 - Risk rating remains at "Medium".
- Participant categories:
 - Retailer and Distributors are mainly reporting green ("within scheduled") or amber ("at risk") with a medium or high risk rating.
 - Meter Providers, Meter Data Providers mainly reporting green or amber with a medium risk rating.
 - Prospective Metering Coordinators mainly reporting green or amber, with one reporting red ("not within schedule") due to IT vendor delays.
 - Prospective Embedded Network Managers mainly reporting amber, with two reporting red due to running behind their planned schedules and uncertainty associated with different jurisdictional treatments of embedded networks.
 - AEMO overall reporting green with a medium risk rating.

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Highlighted risks:

- Amber progress status relates primarily to constrained timelines for delivery:
 - o Compressed timeframes for system design, build and testing.
 - Compressed timeframes for registration and accreditation including e-hub accreditation.
- Issue contributing to the Medium risk rating include:
 - Number and complexity of commercial arrangements to be updated.
 - A staged approach to transition is being examined investigated by the ITCFG.
 - Lack of alignment across industry processes including faults and emergency processes.
 - Participants are actively engaging with each other to discuss and align B2B processes.
 - Faults and emergency processes now clarified across most jurisdictions.
 - Market Trial commences on 21 August.
 - Lack of clarity on jurisdictional safety regulations.
 - Participants are actively engaging with jurisdictional safety regulators.
 - Concerns regarding other participants' readiness.
 - Contingency planning by the Readiness Working Group to commence in August.
 - Uncertainties in transition and cutover activities and the timing of cutover.
 - The draft Industry Transition and Cutover Plan will be released for industry review and comment in late August.
 - Lack of clarity of treatment of embedded networks in Victoria.
 - Awaiting final approach from the Victorian government

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Number of submissions:

- 1 47 reports received in total representing the following participant roles (increased from 44 in June):
 - 23 retailers (increased from 22)
 - 13 distribution businesses (includes initial MC, MP and MDP)
 - 10 metering companies (MPD, MP) (increased from 9)
 - 10 metering coordinators (MC) (increased from 9)
 - ↑ 7 embedded network manager (ENM) (increased from 5)
- Approximately 13 retailers are not yet taking part in industry reporting

Note that organisations can nominate for multiple roles and participants can submit combined reports (i.e. one report for two distribution businesses)

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VIC

Jurisdictional risk is a reflection of overall project risk.

Risk Rating The overall project status remains amber - "at risk" of delivery by 1 December 2017 -primarily due to challenging program timeframes . Participants have highlighted 3 challenging timeframes for system build and testing, registration and accreditation activities, and the number and complexity of commercial arrangements to be entered into. The overall project risk rating remains medium - with highlighted risk areas including a lack of alignment across industry processes including faults and emergency processes, jurisdictional safety regulations and treatment of embedded networks, and readiness of other participants.

		and NEM Participants Readiness Criteria	AEMO	Retailers	Distributors	MP and MDP	Metering Coordinator	Embedded Network Manager	Third party e-hu
	Category	Criterion	Status Note	Status Note	Status Note	Status Note	Status Note	Status Note	Status Note
. Ass	sessment and preparat	ion							
.1	Assessment and	Consequences of the POC reforms for your business considered, and appropriate implementation plans are in place		#1					
.2	preparation	Key readiness planning documents delivered							
. Leg	al, regulatory, contrac	tual and policy							
1		Updated retail electricity market procedures and associated documents published	•						
2.2	Legal, regulatory, contractual and policy	Internal policies updated for consistency with regulatory changes including jurisdictional regulations and requirements (e.g. safety)		#2				#2	
2.3		Operationally critical commercial contracts in place		#3		#3	#3		
2.4		Accreditation and registration activities completed		#4					
3. Pec	pple								
3.1	People	Operational roles specified, assigned to staff, and training delivered							
4. Bus	siness processes								
4.1	Business processes	Updated, validated and approved business processes in place		#5			#5	#5	
4.2		Successfully validated critical business processes during industry testing	\bigcirc	#7	\bigcirc		#7	#7	
4.3		Process work-arounds in place for any issues identified during industry testing		\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc	
5. Mar	ket systems								
5.1		Delivery of the re-developed B2B e-hub for industry testing	•						
5.2	Market systems	Successfully tested market systems capable of being moved into production	•	#6	#6		#6		
5.3		Performance of, and communication between, market systems validated during industry testing		#7	#7	\bigcirc	#7	\bigcirc	
6. Tra	nsition planning								
6.1		Transition and cutover plan(s) in place		#8				#8	
6.2	Transition planning	Prerequisite transition and cutover processes completed (e.g. trial data conversions and cutover dress rehearsals)	\bigcirc	\bigcirc					
			Jurisdic	tional Status					
	Jurisdiction	Comments	AEMO	Retailers	Distributors	MP and MDP	Metering Coordinator	Embedded Network Manager	Third party e-hu
ACT NSW		Jurisdictional risk is a reflection of overall project risk.	Status Risk	Status Risk	Status Risk	Status Risk	Status Risk	Status Risk #9	Status Risk
		Jurisdictional risk is a reflection of overall project risk.							
QLD		Jurisdictional risk is a reflection of overall project risk.							
SA		Jurisdictional risk is a reflection of overall project risk.							
TAS		Jurisdictional risk is a reflection of overall project risk.							

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Explanation of Variance Variance reported by Participants: Development of detailed Implementation plans on schedule at risk as participants have	Mitigating Actions Detailers and DNSDs are meeting to align processes. The draft the
Variance reported by Participants: Development of detailed	
identified a need to iterate plans for differing implementation approaches.	Retailers and DNSPs are meeting to align processes. The draft the Victorian government OIC has been released, participants are waiting for the final Victorian OIC.
Variance reported by Participants: Updating internal policies on schedule at risk as participants are waiting for jurisdictional safety regulators to publish requirements and for clarity on the ENM role in Victoria and Queensland. Participants are also waiting for the final Vic government OIC.	Participants are engaging with jurisdictional bodies.
Variance reported by Participants: Updating commercial arrangements on schedule is at risk due to volume and complexity of contracts that need to be entered into with industry parties.	Participants are increasing internal resources.
Variance reported by Participants: Fulfilling registration and accreditation activities on schedule is at risk due compressed timeframes for all registration and accreditation activities.	Participants are increasing internal resources and commencing discussions with AEMO. [AEMO encourages early engagement with AEMO on registration and accreditation requirements - see POC Industry Accreditation & Registration Plan (http://www.aemo.com.au/Electricity/National-Electricity-Market-NEM/Power-of-Choice/Readiness-Work-Stream)]
Variance reported by Participants: Progress impacted by uncertainty in a number of areas including meter churn, faults and emergencies, jurisdictional requirements. Progress has been impacted by the Victorian Government deferral decision.	Participants are increasing internal resources, reviewing meter churn impacts under Package 3 and awaiting the final Victorian govt. OIC.
Variance reported by Participants: System development at risk due to the complexity and number of changes required within tight timeframes for development and testing and delays from market system vendors.	Participants are increasing internal resources and working closely with market system vendors.
	Participants are increasing internal resources and working closely with market system vendors.
Variance reported by Participants: Transition and Cutover planning dependent on new connection processes, readiness of competitive MCs. Cutover plan for existing embedded networks yet to be developed.	Participants are engaging with the ITCFG. [http://www.aemo.com.au/Electricity/National-Electricity-Market-NEM/Power-of-Choice/Readiness-Work-Stream/Industry-Transition-Cutover-Focus-Group]
2 out of the 7 intending Embedded Network Managers reporting have reported red ("not within schedule"). The main reason stated was that they were awaiting clarity on the different jurisdictional treatment of embedded networks.	Participants seeking feedback from jurisdictional bodies.
	Variance reported by Participants: Updating internal policies on schedule at risk as participants are waiting for jurisdictional safety regulators to publish requirements and for clarity on the ENM role in Victoria and Queensland. Participants are also waiting for the final Vic government OIC. Variance reported by Participants: Updating commercial arrangements on schedule is at risk due to volume and complexity of contracts that need to be entered into with industry parties. Variance reported by Participants: Fulfilling registration and accreditation activities on schedule is at risk due compressed timeframes for all registration and accreditation activities. Variance reported by Participants: Progress impacted by uncertainty in a number of areas including meter churn, faults and emergencies, jurisdictional requirements. Progress has been impacted by the Victorian Government deferral decision. Variance reported by Participants: System development at risk due to the complexity and number of changes required within tight timeframes for development and testing and delays from market system vendors. Variance reported by Participants: Testing timelines are contingent on system design and build. Variance reported by Participants: Transition and Cutover planning dependent on new connection processes, readiness of competitive MCs. Cutover plan for existing embedded networks yet to be developed. 2 out of the 7 intending Embedded Network Managers reporting have reported red ("not within schedule"). The main reason stated was that they were awaiting clarity on the different jurisdictional treatment of

Notes

- The count of open Risk and Issues is based on the POC Industry Risk Register as at 10/08/2017.
 Explanation of Variance and Mitigating Actions above are based on Participants comments, AEMO's comments are included within square brackets [].

Key - Progress and Status						
Progress				Status		
Harvey balls represent progress towards achieving the criterion				Colour indicates the readiness status		
~0%	\bigcirc	~50%		Criterion is within agreed schedule and deliverable requirements		
~10%		~60%		Criterion is at risk of not meeting requirements and corrective action may be required		
~20%		~70%		Criterion not meeting requirements. Immediate corrective action required		
~30%		~80%				
~40%		~90%		Criterion has been achieved	✓	

Key - Risk Rating				
Rating				
High				
Medium				
Low				

See POC Industry Risk Register for open risks and issues:

POC Industry Register